Manchester City Council Report for Information

Report to: Economy Scrutiny Committee – 6 February 2013

Subject: Overview Report

Report of: Governance and Scrutiny Support Unit

Summary

This report provides the following information:

- Recommendations Monitor
- Key Decisions
- Items for Information the most recent Real Time Economy Dashboard
- Work Programme

Recommendation

The Committee is invited to discuss the information provided and agree any changes to the work programme that are necessary.

Contact Officers:

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Position: Scrutiny Support Officer

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Background documents (available for public inspection):

None

1. Monitoring Previous Recommendations

Date	Item	Recommendation	Response	Contact Officer
14	ESC/12/27	To request that the Regeneration	A response to this recommendation	Karin Connell,
November	Update on the	Coordinator enquire whether a member	will be reported back to a future	Regeneration
2012	Recommendatio	of the Committee could join or attend	meeting of the Committee.	Coordinator
	ns of the	the meetings of the Greater Manchester		
	Business Start	Business Start Up Support Steering		
	Up Task and	Group.		
4.4	Finish Group	To require that Marcabastar Calutions	A respect to this respect to detice	Постоя Гот
14	ESC/12/28	To request that Manchester Solutions	A response to this recommendation	Eleanor Fort,
November 2012	Update on the Business	provide the evaluation framework for the Business Growth Hub for Committee	will be reported back to a future meeting of the Committee.	Scrutiny Support Officer
2012	Growth Hub	members.		Officer
14	ESC/12/28	To request that Manchester Solutions	A response to this recommendation	Eleanor Fort,
November	Update on the	provide members with figures for the	will be reported back to a future	Scrutiny Support
2012	Business	Enworks resource efficiency	meeting of the Committee.	Officer
	Growth Hub	programme.	3	
14	ESC/12/29	To request that members be provided	A response to this recommendation	Karin Connell,
November	Update on the	with an explanation of main	will be reported back to a future	Regeneration
2012	Manchester	organisations working at a Greater	meeting of the Committee.	Coordinator
	Business	Manchester level, the structure and their		
	Survey Group	role in as simple as possible		
4.4	500 /40/00	diagrammatic form.		E. E.
14	ESC/12/30	To write to the body responsible for	Following discussions with the	Eleanor Fort,
November 2012	Overview	appointing the membership of the	Greater Manchester Integrated	Scrutiny Support Officer
2012	Report	Business Leadership Council to ask that they make efforts ensure the	Support Team, the Scrutiny Support Officer sent an email to Julie	Officer
		membership is representative of the	Connor, Head of GMIST, outlining	
		local community.	the concerns of the Committee. It is	
		Todai dominariny.	understood that the concerns will be	
			raised at the next meeting of the	

		Business Leadership Council.	
12 December 2012	ESC/12/33 Access to Economic Benefits	Recommendation: To request that the Interim Head of Regeneration provide clarification for members on how many people applied in the initial recruitment through the Employer Suite when Aegis relocated in September 2011, and, of those employed, how many were residents of Manchester.	Angela Harrington, Interim Head of Regeneration
		Response: The Interim Head of Regeneration has provided the following response:	
		 An analysis of MINT business database has been undertaken and identified 117 recruitment agencies working in the City, employing approx 2000 individuals. These agencies work across a number of sectors, and job positions with a large focus on business admin and Call Centre. We are currently working up a proposal to hold a workshop at the employer suite with the aim: To update the sector of policy changes and the support available to workless residents across the City. To raise awareness of the City's growth plans, medium term labour demand and the increasing role of employers in skills. Identify recruitment challenges and actions where the WASP partners can support the sector. 	
		The figures for Aegis are not yet available.	
12 December 2012	ESC/12/33 Access to Economic Benefits	Recommendation: To request that the Interim Head of Regeneration provide more information on the credit check required for becoming employed by the financial sector, its legal basis and who is responsible for changing it.	Angela Harrington, Interim Head of Regeneration
		Response: The following response has been provided by the Interim Head of Regeneration:	_
		All organisations that sell a financial product such as insurance, utilities and credit cards are regulated by the Financial Services Authority (FSA).	

		The FSA are accountable to Treasury Mir They operate independently of governme they regulate. They are an open and transinformation for firms, consumers and other policies and rules. As part of their role the business governed by them including the They strongly recommend that as part of conduct adequate financial and credit che their fitness & propriety. This recommend the past have identified a higher risk of intexperiencing financial difficulties. Conduct history of poor credit. As the check is receptable to product. However, the can be slight differ accept. For example some will refuse appeal a bill such as a mortgage/credit card as other employers will only refuse an appedefault situation (normally the stage before	nt and are funded entirely by the firms sparent organisation and provide fullers about their objectives, plans, a FSA provide recommendations for recruiting of staff. any recruitment process, employers ecks on the advisers to be satisfied of ation is set out by FSA as studies in ternal fraud by employees who are sting a credit check will show any emmended by the FSA in my em out if they are selling a financial ences in what each employer will oblications from any candidate who has late in 3 consecutive months, where polication when a bill has become in a	
12 December 2012	ESC/12/34 Support for Apprenticeship Activity in Manchester	To request that the Interim Head of Regeneration work with the National Apprenticeship Service to regularly provide members with a list of the apprenticeship vacancies available, with a breakdown by strategic regeneration framework area.	A response to this recommendation will be reported back to a future meeting of the Committee.	Angela Harrington, Interim Head of Regeneration
12 December	ESC/12/36 Community	To request that the Deputy Chief Executive (Performance) look into what	A response to this recommendation will be reported back to a future	Geoff Little, Deputy Chief
2012	Budget / Complex Families	extent tobacco was a consideration in assessing troubled families and whether more emphasis was necessary.	meeting of the Committee.	Executive (Performance)
9 January	ESC/13/02	To request that the Performance and	This is currently being put together	James Hand,

2013	Overview Report	Business Planning Manager provide members with a list of who to contact for more information on the Real Time Economy Dashboard and a list of frequently asked questions and answers.	and will be circulated to members when it is finalised.	Performance and Business Planning Manager
9 January 2013	ESC/13/02 Overview Report	To ask that officers contextualise their reports, where possible, with reference to the dashboard.	The email that the Scrutiny Support Officer sends informing officers of the report requested by the Committee will be amended to include this. However, members should note that the most recent Real Time Economy Dashboard that is published in the Committee papers each month is only available shortly before the papers are published, which does not give the report authors time to use the most recent dashboard.	Eleanor Fort, Scrutiny Support Officer
9 January 2013	ESC/13/04 Recruitment and Retention of Graduates and the Impact of Rising Tuition Fees	To request that Manchester University provide more information on its Manchester Access and Manchester Graduate Internship Programmes for members of the Committee to promote in their wards.	This information has been requested, and will be circulated to Committee members when it has been received.	Eleanor Fort, Scrutiny Support Officer
9 January 2013	ESC/13/05 Hot Food Takeaways and Off-Licenses	To return to this subject at a future meeting of the Committee, to consider how the Council can take a more holistic approach to the policy of district centres to ensure that local issues are taken account, particularly in planning	This has been added to the work programme.	Eleanor Fort, Scrutiny Support Officer

		and licensing decisions. To focus on different types of businesses that can have a detrimental impact on a district centre, including hot food outlets, off licenses, businesses offering very high interest loans and shisha bars. To consider the health implications that some of these businesses have. To also consider how communications between the Planning and Licensing departments can be improved to support this policy effectively.		
9 January 2013	ESC/13/06 The Portas Review of High Streets	To request that the Interim Head of Regeneration approach the relevant officers in Neighbourhood Services over Manchester Markets impeding local community groups from setting up small, volunteer run markets, and report back to the Committee.	A response to this recommendation will be reported back to a future meeting of the Committee.	Angela Harrington, Interim Head of Regeneration

2. Key Decisions

The Council is required to publish details of key decisions that will be taken at least 28 days before the decision is due to be taken. Details of key decisions that are due to be taken are published on a monthly basis in the Register of Key Decisions.

A key decision, as defined in the Council's Constitution is an executive decision, which is likely:

- To result in the Council incurring expenditure which is, or the making of savings which are, significant having regard to the Council's budget for the service or function to which the decision relates, or
- To be significant in terms of its effects on communities living or working in an area comprising two or more wards in the area of the city.

The Council Constitution defines 'significant' as being expenditure or savings (including the loss of income or capital receipts) in excess of £500k, providing that is not more than 10% of the gross operating expenditure for any budget heading in the in the Council's Revenue Budget Book, and subject to other defined exceptions.

An extract of the most recent Register of Key Decisions, published on **14 January 2012**, containing details of the decisions under the Committee's remit is included below. This is to keep members informed of what decisions are being taken and, where appropriate, include in the work programme of the Committee.

Subject Area for Decision	Key Decision Objective /Consultation arrangements /Point of Contact	Anticipated date of decision Documents to be considered	Decision Taker (Executive or Chief Officer)
CHIEF EXECUTIVE Miles Platting Joint Service Centre	Key Decision Objective: Update of options review for delivery of service cluster at Miles Platting Joint Service Centre / Community Hub. Documents to be considered: Contact Officer:	March 2013	Executive
CHIEF EXECUTIVE Belle Vue Sports Village	Key Decision Objective Seek approval for the proposals for Belle Vue Sports Village Documents to be considered: Contact Officer:	January 2013	Executive

3. Items for Information

The January Real Time Economy Dashboard is included below for information. Please note that the updated figures for hotel occupancy, commercial planning applications and estate agent listings were not available at the time of publication.





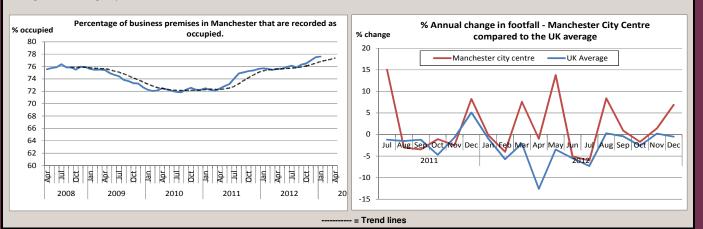
Manchester City Council Real Time Economy Dashboard January 2013

REAL TIME ECONOMY DASHBOARD - GROWTH

BUSINESS AND RETAIL Monthly / Pre-April '08 Biennial Latest result Annual Quarterly recession available change (%) change (%) change (%) Average annual prime retail rents in Manchester Sep-12 £250.00 0.0% 0.0% 0.0% -23.1% Average annual prime office rents in Manchester £28.50 0.0% 0.0% 0.0% -5.0% Sep-12 (£ per sq. Ft per year) (Source: Cushman & Wakefield Nov-12 Number of commercial planning applications submitted 0.0% 60.0% 33.3% 8 100.0% during the month (Source: MCC Planning System) (Provisional ercentage of business premises recorded as occupied Jan-13 77.6% 0.1% 1.9% 5.1% 2.0% Total Monthly Footfall at Manchester Markets 1,040,295 39.8% 0.7% 2.3% not available Dec-12 ** see note Monthly Footfall in the City Centre 54.6% 6.9% 16.7% 13.6% rrce: CityCo; Market St, King St, Exchange Sq, New Cathedral St) below

* Closest pre-recession change figure available is April 2008 for occupied business premises.
** Actual footfall figures are commercially sensitive and therefore not published. Trend comparisons have been made, based on four city centre footfall counters: Market Street,

King Street, Exchange Square and New Cathedral Street.

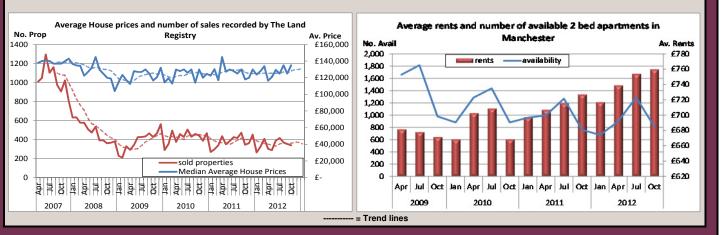


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Measure	Latest result available	Latest result	Monthly / Quarterly change (%)	Annual change (%)	Biennial change (%)	Pre-April '08 recession change (%)
Apprenticeship Starts: Under 19 (academic year) ** (Source: The Data Service)	Aug 11 - Jul 12	1,009	1 5.2%	-38.0%	1 2.1%	not available
Apprenticeship Starts: 19-24 (academic year) ** (Source: The Data Service)	Aug 11 - Jul 12	1,373	19.2%	1.2%	1 42.9%	not available
Apprenticeship Starts: 25+ (academic year) ** (Source: The Data Service)	Aug 11 - Jul 12	2,204	1 32.1%	35.0%	1 312.7%	not available
Apprenticeship Achievements: All Ages (academic year) ** (Source: The Data Service)	Aug 11 - Jul 12	2,020	1 32.0%	14.1%	1 80.4%	not available
Number of new vacant positions posted on Universal Jobmatch within the month **** (Source: DWP, Jobmatch Tool)	Dec-12	4,318	not available	not available	not available	not available

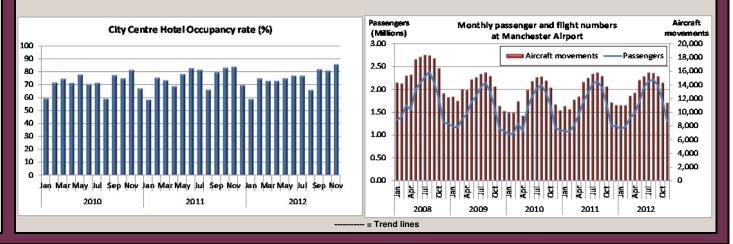
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	Num	ber of	Appr	entice	eship a	chiev	emeni	s duri	ng aca	demi	c year			N	umbe	r of A	pprer	ntices	hip sta	arts di	uring a	cade	mic ye	ear	
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Measure	Latest result available	Latest monthy result	Q	lonthly / uarterly ange (%)	С	Annual hange (%)	Biennial change (%)		Pre-April '08 recession change (%)	
Percentage of empty residential properties within Manchester (Source: MCC Council Tax Register)	Jan-13	5.1%	•	-0.2%	Ţ	0.2%	-0.29	6 1	-2.4%	pp
Median average house prices of properties sold within the month (Source: The Land Registry) ***	Oct-12	£135,000	•	8.0%	r	14.4%	1 3.89	% 4	-1.4%	
Number of properties registered as sold within the month by The Land Registry (Source: The Land Registry)	Oct-12	339	Ţ	-4.0%	1	-1.7%	-23.09	6 4	-62.6%	
Average asking rents for 2 bed apartments in Manchester (£ per calendar month) (Source: Estate Agent listings)	Oct-12	£760	•	0.8%	1	4.5%	1 3.89	6 r	not available	
Number of available 2 bed apartments for rent in Manchester (Source: Estate Agent listings)	Oct-12	816	1	-36.7%	1	7.1%	- 7.59	6 r	not available	
Number of new registrations on the housing register (Source: MCC Civica Housing System)	Dec-12	1,468	1	0.9%	1	20.6%	48.0 9	% 1	25.0%	

*** This data covers the transactions received at Land Registry in the period 1st October 2007 to 31st October 2012. © Crown copyright 2012.

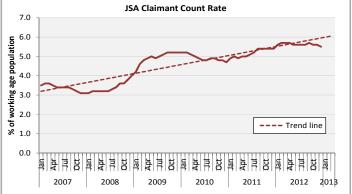


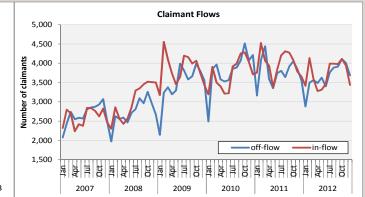
	<u>TC</u>	<u>DURISM</u>					
Measure	Latest result available	Latest monthy result	Monthly change (%)	Annual change (%)	Biennial change (%)	Pre-April '08 recession change (%)	
City Centre hotel occupancy rate during the month (Source: STR Global, Sample: 26 hotels)	Nov-12	86%	1 5.0%	1 2.0%	4.0%	not available	рр
Greater Manchester hotel occupancy rate during the month (Source: STR Global, Sample: 64 hotels)	Nov-12	81%	1 2.0%	1.0%	1 3.0%	not available	рр
Monthly count of passengers at Manchester Airport (Source: Civil Aviation Authority)	Nov-12	1,298,079	not applicable	1 8.7%	1 2.8%	-7.2%	
Monthly count of aircraft movements at Manchester Airport (Source: Civil Aviation Authority)	Nov-12	11,402	not applicable	-0.4%	1 2.3%	-23.5%	



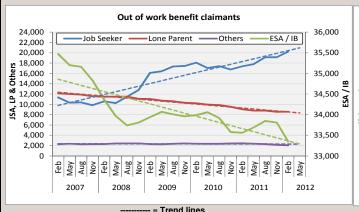
REAL TIME ECONOMY DASHBOARD - WELFARE AND DEPENDENCY

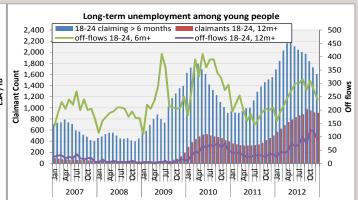






18-24 year old JSA claimants (duration of claim)	Dec 2012	Monthly change (Nov 12 to Dec 12)			Annual change (Dec 11 to Dec 12)			Biennia (Dec 10 t		Pre-recession change (Dec 07 to Dec 12)			
(duration of claim)	2012	Number	(%	Number		%	Number		%	Number		%
All 18-24 claimants	4,940	-280	1	-5.4%	-865	1	-14.9%	210	1	4.4%	1650	1	50.2%
Claimants 6 months +	1,610	-120	^	-6.9%	60	1	3.9%	700	1	76.9%	1205	1	297.5%
Claimants 12 months +	910	-10	1	-1.1%	405	1	80.2%	515	Ţ	130.4%	865	1	1922%
Off-flows 6 months +	240	-35	<u></u> -	-12.7%	30	1	14.3%	-55	1	-18.6%	75	1	45.5%
Off-flows 12 months +	90	-30	↓ -	-25.0%	55	1	157.1%	40	1	80.0%	85	1	1700%





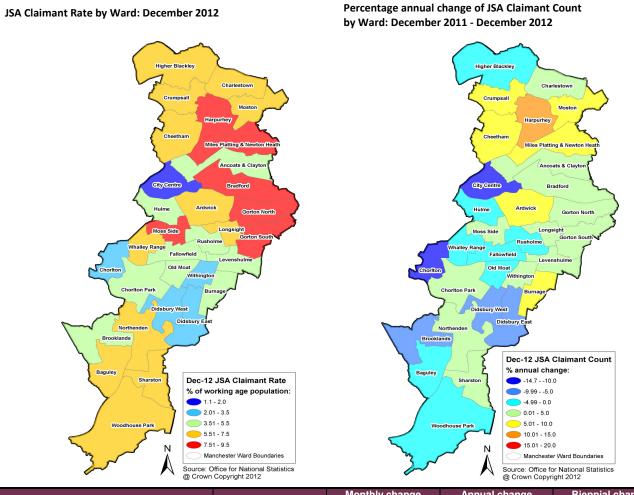
Source: Office for National Statistics, NOMIS

Out of work benefits (OOWB)	February Quarterly chang (Nov 11 to Feb 1		_	Annual change (Feb 11 to Feb 12)			Biennial change (Feb 10 to Feb 12)			Pre-recession change (Feb 08 to Feb 12)			
	2012	Number		%	Number		%	Number		%	Number		%
Job Seeker	20,230	1,110	Ţ	5.8%	2,840	1	16.3%	2,150	1	11.9%	9,650	1	91.2%
ESA / Incapacity Benefit	33,350	-460	1	-1.4%	-210	1	-0.6%	-640	1	-1.9%	-1,020	1	-3.0%
Lone Parent	8,580	30	Ţ	0.4%	-480	1	-5.3%	-1,640	1	-16.0%	-2,900	1	-25.3%
Others on income related benefit	2,070	-80	1	-3.7%	-380	1	-15.5%	-310	1	-13.0%	-230	1	-10.0%
Total residents claiming OOWB	64,230	610	Ţ	1.0%	1,780	1	2.9%	-440	1	-0.7%	5,490	1	9.3%
% of residents claiming OOWB*	17.8%	n/a	Ţ	0.2%	n/a	1	0.5%	n/a	1	-0.1%	n/a	1	0.4%
*As proportion of population aged 16-64.		being tempora							Sou	rce: DWP,	NOMIS		

Indy and age			·		
Young people, residing in Manchester, who are Not in Education, Employment or Training**	December 2012		change to Dec 12)		
Not in Education, Employment or Training		Number	%		
NEET Rate	5.5%	n/a	1 −0.1% p		
Unknown Rate	4.4%	n/a	↓ 1.7% p		
Source: Connexions					

** Please note: due to changes in national reporting requirements the cohort for NEET is now 16-18 year olds, plus those who turn 19 during the academic year. Whilst data is released on a monthly basis from Connexions, the reference date for the year is November.

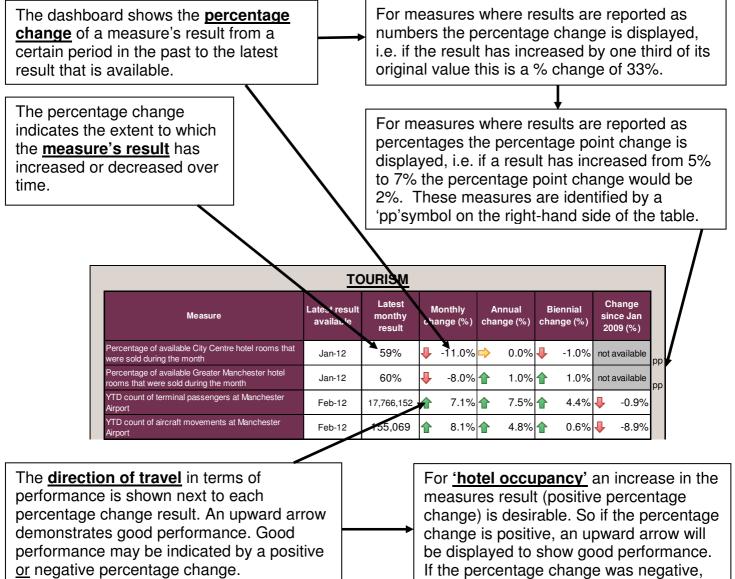
JSA Claimant Count in Comparator Geographies	Dec 2012	Monthly (Nov 12 t		-	Annual (Dec 11 t		•	Biennia (Dec 10 t		-	Pre-recess (Dec 07 t		_
Comparator Geograpmes	2012	Number		%	Number		%	Number		%	Number		%
Manchester	19,779	-294	1	-1.5%	399	Ţ	2.1%	2,852	₽	16.8%	9,444	1	91.4%
Greater Manchester	82,059	-1,311	1	-1.6%	85	1	0.1%	10,946	1	15.4%	42,418	1	107.0%
North West	191,474	-2,541	1	-1.3%	-4,759	1	-2.4%	18,468	1	10.7%	87,452	1	84.1%
UK	1,523,222	-11,762	1	-0.8%	-45,627	1	-2.9%	98,030	1	6.9%	732,852	1	92.7%
Core Cities (excluding Manchester)	144,373	-1,705	^	-1.2%	-4,785		-3.2%	11,513	1	8.7%	60,467	1	72.1%
									Sou	rce: Office	for National Sta	atistic	s. NOMIS



	January 2013	Monthly change (Dec 12 to Jan 13)		Annual change (Jan 12 to Jan 13)			Biennial change (Jan 11 to Jan 13)			
		Number	%		Number		%	Number		%
Number of households claiming Council Tax Benefit	71,044	-82	-0.	.1%	-232	^	-0.3%	1,333	1	1.9%
Number of households claiming Housing Benefit	67,204	10	. 0.	.0%	224	₽	0.3%	2,025	1	3.1%

Work Programme - Payment Groups: June 2011 to July 2012 (14 month analysis) ****	Number of referrals	Number of attachments	Attachment to Referral ratio	Job Outcomes	Job Outcome to Referral Ratio
Job Seekers Allowance 18 to 24	2,210	2,100	95%	60	2.7%
Job Seekers Allowance 25 and over	4,920	4,770	97%	110	2.2%
Job Seekers Allowance Early Entrants	2,870	2,770	97%	120	4.2%
Job Seekers Allowance Ex-Incapacity Benefit	50	40	80%	-	-
Employment & Support Allowance Volunteers	70	60	86%	-	-
New Employment & Support Allowance Claimants	670	630	94%	10	1.5%
Employment & Support Allowance Ex-Incapacity Benefit	110	100	91%	-	-
Incapacity Benefit / Income Support Volunteers	20	20	100%	-	-
Job Seekers Allowance Prison Leavers ***	160	110	69%	-	-
Total	11,080	10,600	96%	310	2.8%
*** New Payment Group included since February 2012 **** Figures an	e rounded to ne	arest 10	Source: DWP - Information, G	overnance and	Security Directorate (IGS)

Appendix - Guide to interpreting the 'Real Time Economy Dashboard'



Percentage of empty residential properties within Manchester (All Wards) 9.0% 8.0% 7.0% 6.0% 5.0% 4.0% Jul Apr | 후 | 후 | | | | | | | |

then a downward arrow would be displayed.

However, for 'NEET Rate', a decrease in the measures result (negative percentage change) is desirable. So if the percentage change is negative, an upward arrow will be displayed to show good performance. If the percentage change was positive then a downward arrow would be displayed.

The historical results of measures are not shown in the table. However, for certain measures, trend graphs do show the actual results over past years and project future performance using performance trend lines – the performance trend line is displayed as a dotted line on the graph.

		Measure Definitions	_	
	Desired			
Title of Measure	direction of travel & (% change)	Definition of Measure	Data Source	
Average Annual Prime Retail Rents in Manchester (£ per sq Ft.)	INCREASE (+)	The data relates to the whole of Manchester, but prime rents will be heavily focused on the city centre because that's where the highest rents are found. Prime rents essentially relate to the headline rent being achieved for a particular type of space in an area. CBRE defines prime retail rents as "the typical 'achievable' open market headline rent which an international retail chain would be expected to pay for a ground floor retail unit (either high street or shopping centre depending on the market) of up to 200 sq. m of the highest quality and specification and in the best location in a given market."	Cushman and Wakefield Marketbeat UK Reports	
Average Annual Prime Office Rents in Manchester (£ per sq Ft.)	INCREASE (+)	The data relates to the whole of Manchester, but prime rents will be heavily focused on the city centre because that's where the highest rents are found. Prime rents essentially relate to the headline rent being achieved for a particular type of space in an area. Jones Lang Lasalle state that for offices "Prime Rent represents the top open-market rent that could be expected for a notional unit of the highest quality and specification in the best location in a market, as at the survey date. The rent quoted normally reflects prime units of over 500 sq. m of lettable floorspace, which excludes rents that represent a premium level paid for a small quantity of space."	Cushman and Wakefield Marketbeat UK Reports	
Number of commercial planning applications submitted during the month.	INCREASE (+)	Number of commercial planning applications submitted during the month. This data represents the number of commercial planning applications, defined as floor space greater than 1,000sqm or a site area of 1 hectare or larger, submitted to Manchester City Council's Planning Department during each month. The latest month's figures are always reported as provisional and are subject to revision the following month.	Manchester City Council Planning Department	
		The proportion of all business premises recorded as occupied on the National Non-Domestic Rates (NNDR) system, in the Manchester local authority area, at the time of the snapshot count.		
Percentage of business premises recorded as occupied.		N.B. The denominator for this indicator is the total number of business premises, in the Manchester local authority area, that are recorded on the NNDR system at the time of the snapshot count (1st of the calendar month). Some properties are recorded as "void" on the NNDR system. These are properties that may be occupied or unoccupied but where business rates have not been requested because a responsible owner or occupier cannot be identified. The number of void properties will fluctuate dependant upon the resources put to tracing responsible parties. Void, unoccupied and occupied premises are included in the count of total number of business premises (denominator).	Business Rates System (NNDR), Manchester City Council	
Total Monthly Footfall at Manchester Markets	INCREASE (+)	The combined monthly footfall figures from Arndale, Gorton and Wythenshawe markets, and Sunday Market and Car Boot footfall figures.	Manchester Markets, Manchester City Council	
Monthly Footfall in the City Centre	INCREASE (+)	The trends reported are year on year comparisons based on the combined monthly footfall figures from the four city centre location footfall counters (based at New Cathedral St, Market St, King St, Exchange Square). Actual footfall figures are commercially sensitive and therefore not published.	CITYCO (SpringBoard Reports)	
		N.B. Some months represent 5 weeks of footfall figures whereas other months represent 4 weeks of footfall figures.		
Apprentiship Starts	INCREASE (+)	Apprenticeships are paid jobs that incorporate on- and off-the-job training leading to nationally recognised qualifications. As an employee, Apprentices earn as they learn and gain practical skills in the workplace. Apprenticeship starts monitor the number of appenticeships started per period over the academic year. An apprentice must remain on a programme for a minimum length of time (dependent on the total length of the programme) before they are counted for monitoring purposes.	The National Apprenticeship Data Service (Quarterly Reports)	
		N.B. This is broken down by age groups (under 19, 19-24, 25 and over)		
Apprenticeship Achievements: All Ages	INCREASE (+)	Apprenticeships are paid jobs that incorporate on- and off-the-job training leading to nationally recognised qualifications. As an employee, Apprentices earn as they learn and gain practical skills in the workplace. Apprenticeship achievements measure the number of apprentices who have completed an apprenticeship per period over the academic year (for all age groups).	The National Apprenticeship Data Service (Quarterly Reports)	
Number of new vacant positions posted on Universal Jobmatch within the month	INCREASE (+)	Universal Jobmatch is DWP's free online job posting and matching service which replaces the current vacancy management services, Employer Direct and Employer Direct Online for companies, and it replaces the Jobcentre Plus jobs and skills search facility for jobseekers. This new streamlined service is accessed through GOV.UK for companies and anyone looking for work. "Number of new positions" is the total number of new vacant positions posted on Universal Jobmatch by each employer within the month.	Department of Work & Pensions (Universal Jobmatch Tool)	
Percentage of empty residential properties within Manchester	DECREASE (-)	The percentage of properties on the council tax database (within Manchester ward boundaries) that are empty at the time of the monthly snapshot count (all tenures).	Council Tax Database, Manchester City Council	
Median average house prices of properties sold within the month	INCREASE (+)	The median average price paid for properties sold within the month, reported on The Land Registry website. http://www.landregistry.gov.uk/public/information/public-data/price-paid-data	The Land Registry	
Number of properties		N.B. Partial data is reported for the most recent month available, this is due to a lag in the number of sales being recorded.		
registered as sold within the month by The Land	INCREASE (+)	Tim Early Hogistry		
Average asking rents for 2 bed apartments in Manchester (£ per	INCREASE (+)	N.B. The availability of data is lagged due to the delay in recording sales for each month. Average asking rents per calendar month for 2 bedroom apartments advertised during a weekly snapshot (the first week of the quarter). Data is collated from all estate agents with an online presence (i.e. they advertise properties on the internet).	Estate Agent Listings	
calendar month)				

Measure Definitions							
Title of Measure	Desired direction of travel & (% change)	Definition of Measure	Data Source				
Number of available 2 bed apartments in Manchester	INCREASE (+)	Total number of 2 bedroom apartments available for rent during a weekly snapshot (the first week of the quarter). Data is collated from all estate agents with an online presence (i.e. they advertise properties on the internet).	Estate Agent Listings				
Number of new registrations on the housing register	DECREASE (-)	The number of new registrations on the housing register (waiting list for Council and Housing Association properties) within the month	Civica UHT System, Manchester City Council				
City Centre hotel	INCREASE	The percentage of available hotel rooms that were sold during the month for a sample of 26 City Centre hotels					
occupancy rate during the month (+)		Each hotel counts their available rooms (hotel capacity) and sold rooms on a daily basis. The daily counts are summed to produce monthly figures for each hotel. These monthly figures are combined to allow an overall % occupancy figure to be calculated.	STR Global (provided by Visit Manchester)				
Greater Manchester		The percentage of available hotel rooms that were sold during the month for a sample of 64 Greater Manchester hotels	OTD Olehel (aussided				
hotel occupancy rate during the month	INCREASE (+)	Each hotel counts their available rooms (hotel capacity) and sold rooms on a daily basis. The daily counts are summed to produce monthly figures for each hotel. These monthly figures are combined to allow an overall % occupancy figure to be calculated.	STR Global (provided by Visit Manchester)				
Monthly count of passengers at Manchester Airport	INCREASE (+)	The monthly count of 'terminal and transit passengers' at Manchester Airport. Terminal passengers are those whose final destination is the airport at which they are recorded. Transit passengers are those who are using each airport as a point of interchange, and each airport is not their final destination.	Civil Aviation Authority (Table 9, CAA Airport Statistics)				
Mandinester Amport		N.B. Due to seasonal variation only data from the same month each year can be meaningfully compared	otatistics)				
Monthly count of aircraft movements at Manchester Airport	INCREASE (+)	The monthly count of 'aircraft movements' at Manchester Airport. Figures include passenger and non-passenger flights. Passenger flights include all scheduled and charter passenger aircraft movements at each airport to or from the EU, other international areas and within the UK.	Civil Aviation Authority (Table 5, CAA Airport Statistics)				
Mandinester Amport		N.B. Due to seasonal variation only data from the same month each year can be meaningfully compared	-,				
JSA Claimant Count	imant Count I they are out of work, canable of available for and actively seeking work during the week in which		Office of National Statistics (NOMIS)				
Unemployment Rate	DECREASE (-)	Unemployment rate figures express the number of Job Seekers Allowance claimants resident in an area as a percentage of the population aged 16-64 resident in that area.	Office of National Statistics (NOMIS)				
Numbers flowing onto JSA	DECREASE (-)	On-flows show the number of new people who have started to claim Job Seekers Allowance since the previous count. Flows are standardised to a 4.33 week month.	Office of National Statistics (NOMIS)				
Numbers flowing off JSA	INCREASE (+)	Off-flows count the number of people who have now stopped claiming Job Seekers Allowance since the previous count. Flows are standardised to a 4.33 week month.	Office of National Statistics (NOMIS)				
Number of 18-24 year old JSA claimants (total,	DECREASE	Total number of Job Seekers Allowance claimants aged 18-24 in Manchester as at the time of the monthly snapshot count. Flows are standardised to a 4.33 week month.	Office of National Statistics (NOMIS)				
duration of claim, off- flows)	()		Office of National Statistics (NOMIS)				
JSA Claimant Count (DWP/NOMIS)	DECREASE (-)	JSA claimant count records the number of people claiming Jobseekers Allowance (JSA) and National Insurance credits at Jobcentre Plus local offices. People claiming JSA must declare that they are out of work, capable of, available for and actively seeking work during the week in which the claim is made. The DWP data counts JSA claims that are live on the last day of the month. Benefits are arranged hierarchically and claimants are assigned to the topmost benefit which they receive, in the order: JSA, ESA / IB, LPIS, Other.	Department of Work & Pensions (NOMIS)				
Employment and Support Allowance / Incapacity Benefit	DECREASE (-)	Employment and Support Allowance / Incapacity Benefit provides financial help to people who are unable to work because of illness or disability. It also provides personalised support to those who are able to work. Benefits are arranged hierarchically and claimants are assigned to the topmost benefit which they receive, in the order: JSA, ESA / IB, LPIS, Other.	Department of Work & Pensions (NOMIS)				
Lone Parent Income Support	DECREASE (-)	Lone Parent Income Support (LPIS) is a benefit for parents on a low income with a child under 16 and no partner. Benefits are arranged hierarchically and claimants are assigned to the topmost benefit which they receive, in the order: JSA, ESA / IB, LPIS, Other.	Department of Work & Pensions (NOMIS)				
Others on income related benefit	DECREASE (-)	Other income related benefits include other income support (including IS Disability Premium) and pension credits. Benefits are arranged hierarchically and claimants are assigned to the topmost benefit which they receive, in the order: JSA, ESA / IB, LPIS, Other.	Department of Work & Pensions (NOMIS)				
Total number of residents on out of work benefits	DECREASE	A quarterly snapshot of benefit claimants using DWP's Work and Pensions Longitudinal Study (WPLS). This data is based on 100% of claimants. Key out-of-work benefits consists of the groups: job seekers, employment and support allowance / incapacity benefit, lone parent income support and others on income related benefits. These groups have been chosen to best represent a count of all those benefit recipients who cannot be in full-time employment as part of their condition of entitlement. Figures are not seasonally adjusted and any comparisons should be made year on year.	Department of Work & Pensions (NOMIS)				
Percentage of residents on out of work benefits	DECREASE (-)	Sum of JSA claimant count, ESA/IB, Lone Parent, Others on income related benefit as a proportion of the working age (16-64) resident population.	Department of Work & Pensions (NOMIS)				

		Measure Definitions		
Title of Measure	Desired direction of travel & (% change)	Definition of Measure	Data Source	
NEET Rate	DECREASE	The percentage of young people on the Connexions database, residing in Manchester, who are not in education, employment, or training. NEET is calculated as follows: NEET / (NEET + EET). EET does not include young people in custody or asylum seekers and refugees, neither does it include unknowns. N.B. Month on month comparisons are not valid because of the seasonal nature of the data. Due to changes in national reporting requirements the cohort for NEET is now 16-18 year olds, plus those	Connexions	
Unknown NEET Rate	DECREASE (-)	Unknown NEET rate is calculated as percentage of the total cohort minus refugees and asylum seekers. Full cohort is everyone regardless of their destination. Unknown is calculated as follows: Total cohort - (NEET + EET + refugees + asylum seekers) / Total cohort	Connexions	
Number of households claiming Council Tax Benefit	DECREASE (-)	The number of households claiming and receiving Council Tax Benefit at the time of the monthly snapshot count (2nd of the month).	Academy, Manchester City Council Revenue and Benefits	
Number of households claiming Housing Benefit	DECREASE (-)	The number of households claiming and receiving Housing Benefit at the time of the monthly snapshot count (2nd of the month).	Academy - Manchester City Council Revenue and Benefits	
		Number of work programme referrals by JobCentre Plus broken down by benefit payment group. The Work Programme is an integrated package of support, providing personalised work-focused help for a wide range of customers delivered by public, private and voluntary sector organisations, working under contract to DWP. These organisations will tailor services to what works best for individual customers in helping them back in to sustained work.		
Work Programme - Number of referrals	INCREASE (+)		Official statistics on referrals are obtained from the Labour Market System (LMS). This is the admin system Jobcentre Plus uses to administer customer claims and also refer customers to the Work Programme. The data contains information on the claimants' individual characteristics and claim details. Standard DWP statistics disclosure control policy has been applied: values less than ten, including zeros, are suppressed and marked with a dash and values above ten are rounded to the nearest ten, therefore tables may not sum. Cumulative figures include referrals and attachments from the start of the Work Programme up to the end of the relevant month.	Department of Work & Pensions (IGS)
Work Programme - Number of attachments	INCREASE	Number of work programme attachments broken down by benefit payment group. An attachment is defined as the date of the first engagement activity between a provider and the claimant. Following the referral, providers will engage with the claimant; this involves conducting specified 'attachment activity' with the claimant, and the date the activity takes place is recorded on the payment system by the provider (this is the closest proxy for a 'start' to the Work Programme). Statistics on attachments are obtained from the Provider Referral and Payment data (PRaP). This is the system which underpins the Work Programme and which providers use to attach customers and	Department of Work & Pensions (IGS)	
		claim job outcomes and sustainment payments. Standard DWP statistics disclosure control policy has been applied: values less than ten, including zeros, are suppressed and marked with a dash and values above ten are rounded to the nearest ten, therefore tables may not sum. Cumulative figures include referrals and attachments from the start of the Work Programme up to the end of the relevant month.	, ,	
Work Programme - Attachment to referral ratio	INCREASE (+)	Proportion of work programme referrals which resulted in an attachment. Referrals are all those eligible claimants who are referred to the Work Programme. The claimant remains on the Work Programme for 104 weeks from that date. Attachment is the point from which a provider engages and works with a claimant. There will be a proportion of claimants who either sign off benefit or move into work after referral but before the point which the provider seeks to actively engage. Therefore the number of attachments will be slightly lower than the number of referrals. If a claimant who has not been attached to the Work Programme makes a further claim to benefit over the 104 week period, then the provider will engage with and attach the claimant at this point.	Department of Work & Pensions (IGS)	
Work Programme - INCREASE Job outcomes (+)		Inac heen haid, hroviders will receive suistainment havments for each subsequent four week heriod. I		
		Standard DWP statistics disclosure control policy has been applied: values less than ten, including zeros, are suppressed and marked with a dash and values above ten are rounded to the nearest ten, therefore tables may not sum.		
Work Programme - Job outcome to referral ratio	INCREASE (+)	Proportion of work programme referrals which resulted in a job outcome. Referrals are all those eligible claimants who are referred to the Work Programme. The focus of the Work Programme is on supporting participants to achieve sustained employment. Participants are supported by the Work Programme for two years. Providers receive job outcome payments when a participant has been in work for either three or six months, depending on the participant's circumstances.	Department of Work & Pensions (IGS)	

Economy Scrutiny Committee Work Programme – February 2013

Wednesday 6 Februa	ary 2013, 10.00am (Report deadline Friday 25 January 20	013)		
Item	Purpose	Lead Executive Member	Lead Officer	Comments
Impact of Welfare Reform	To consider the impact of the Welfare Reform Act on Manchester and a summary of the work underway to mitigate to assess and respond to the Act. To consider further actions the Council could take. To include: • A summary of the main changes; • Numbers of people affected; • Impact on particular groups; • Housing issues and the role of Registered Providers of social housing. • The impact on Revenues and Benefits and Council Tax Benefits / social fund schemes; • To highlight links with the Work and Skills agenda.	Councillor Richard Leese Councillor Sue Murphy Councillor Jim Battle Councillor Jeff Smith	Angela Harrington Jessica Bowles Graham Pinfield	The Economy Scrutiny Committee has been nominated to lead on this issue that crosses the remits of many of the committees. To invite all the chairs of scrutiny committees to consider aspects that come under the remit of other committees.
Access to Finance Update	 To update the Committee on progress with the measures in place to support businesses to access finance in Manchester. To include: the impact of the measures outlined in the report the Committee received in October 2011 information on the effect of Project Merlin in Manchester. information about the North West Fund 	Councillor Richard Leese	Sara Todd	To invite the regional officer of the Bank of England to the meeting See October 2011 minutes
Localism Act	What impact is the Localism Act expected to have on	Councillor	Jessica	

	employment and skills following its enactment?	Richard	Bowles	
	In what ways does the Localism Act provide the	Leese		
	opportunity to drive local economic growth and how is			
	the Council maximising this?			
	To include how use of Assets of Community Value and			
	Community Right to Bid in the context of driving local			
	economic growth.			
	The role of Neighbourhood Plans in driving economic			
	growth.			
Overview Report	To include the most recent Real Time Economy	Councillor	Christina	
	Dashboard.	Richard	Sharples	
		Leese		

Wednesday 20 February 2013 (Special meeting), 10.00am (Report deadline – Friday 8 February 2013)							
Item	Purpose	Lead Executive Member	Lead	Comments			
			Officer				
Core Business Plan	To consider the aspects of the Core	Councillor Richard Leese	Sara Todd				
	Business Plan that relate to the	Councillor Sue Murphy	Carol				
	Committee's remit	Councillor Jim Battle	Culley				
		Councillor Jeff Smith					

Wednesday 6 March	2013, 10.00am (Report deadline Friday 22 March 2013)			
Item	Purpose	Lead Executive Member	Lead Officer	Comments
The Manchester College	To invite representatives from Manchester College to the Committee meeting to discuss the work that the College has been doing to develop appropriate measures of success.	Councillor Sue Murphy	The Manchester College	See December 2011 minutes and July 2012 Overview Report
Manchester Adult Education Service	To provide an update on the changes taking place to the Manchester Adult Education Service since the Committee last received an update in February 2012.	Councillor Sue Murphy	Julie Rushton	

	To request that the film on English for Speakers of Other Languages (ESOL) is shown at the meeting.			See December 2012 minutes
The Christmas Economy	 To receive a report on the Christmas Economy and the Council's role in maximising the potential for economic benefit in the city. To include: Detail on the city centre and how it has developed over the last few years; A focus on how district centres maximise can and do maximise their economic potential; Case studies of two or more district centres showing at least one that is effective at maximising potential and one that could be improved. 	Councillor Richard Leese	Pat Bartoli	See October 2012 minutes To invite a representative from CityCo
Accessing Economic Benefits – breakdown by ward	Following from the report the Committee received in December 2012 on how economic improvements in the city are having an impact on the lives of the city's residents, to receive a report providing detail of the changes based on the data from the 2011 Census. To include a breakdown by ward.	Councillor Richard Leese	Sara Todd Angela Harrington	See July 2012 minutes.
Digital Strategy for Manchester	To look at the development of the Digital Strategy for Manchester and the work of the Manchester Digital Development Agency. To focus on: • how the skills development of residents across the city is being supported; • the work being done in schools and colleges to ensure Manchester residents have digital skills relevant to the modern labour market.	Councillor Nigel Murphy	Sara Tomkins	See July 2012 minutes
Overview Report	To include the most recent Real Time Economy Dashboard.	Councillor Richard Leese	Christina Sharples	

Items To be Scheduled					
Item	Purpose	Lead Executive Member	Lead Officer	Comments	
Business Rates	 To look at the support and advice provided to businesses in paying business rates; To look at the impact that business rates have on the viability of small businesses and the impact of this in Manchester. To look at ways in which the level at which business rates are set is determined, and whether it would be possible for the Council to have any influence over them. 	Councillor Richard Leese	Sara Todd Julie Price		
Youth Employment Strategy and Action Plan	To request a report on the youth employment strategy and the youth employment action plan.	Councillor Sue Murphy	Tony Decrop	See July and October 2012 minutes	
Bus Providers	To request a report on the changes to powers for bus operators that were introduced in the Greater Manchester City Deal.	Councillor Nigel Murphy	Jessica Bowles	To invite a representative from Transport for Greater Manchester to the meeting.	
Greater Manchester City Deal	To monitor the implementation of the Greater Manchester City Deal and the impact that it has on the residents of Manchester. To include detail of how the City Deal is used to address challenges in the city in a proactive way. To focus on what funding is available from where and where it is being used.	Councillor Richard Leese	Jessica Bowles	Date to be scheduled (January or February 2013)	
Item for Information – Update on Recommendations	To receive an item for information that provides an update on how the recommendations from the June 2012 meeting of the Committee have been taken	Councillor Nigel Murphy	Angela Harrington Richard	See June 2012 minutes.	

	forward.	Councillor Richard Leese	Sharland Michael O'Doherty Eleanor Fort	
Update on the Work Programme	To receive an update on the Work Programme and the impact it is having on unemployment in the city. To include focus on how Job Centre Plus and Prime Contractors of the Work Programme are engaging with employers to encourage them to employ people from different backgrounds and with different abilities, for example people with disabilities. To also provide detail on the impact the Work	Councillor Sue Murphy	Angela Harrington Representat ives from Jobcentre Plus and the prime contractors.	Date to be confirmed See September 2012 minutes.
Family Poverty Strategy – Follow up recommendations	Programme is having on residents of the city. At its meeting in September 2012 the Committee discussed the proposed Family Poverty Strategy prior to its submission to the Executive. The Committee made a number of recommendations about the strategy and how it is implemented. To request a report providing an update on the implementation of the plan and how the recommendations have been taken forward.	Councillor Sue Murphy Councillor Afzal Khan	Sara Todd Mike Livingstone David Regan	See September 2012 minutes
Careers Advice and Guidance	 To receive a report following up on the issues raised when careers advice was discussed in the October 2012 meeting. To include: How further education colleges are involved; In what ways is a universal service being provided; Differences in the service offered in different further and higher education institutions; How are the options for different careers presented to young people; 	Councillor Sue Murphy Councillor Afzal Khan	Tony Decrop Jenny Andrews Angela Harrington	See October 2012 minutes To invite representatives from Manchester Solutions to the meeting.

	 How is the independent advice informed by the economic climate, labour market, options available, particularly locally. How is careers advice delivered in other core cities, and how can Manchester learn from them. The impact of the loss of the Education Maintenance Allowance on this subject. 			
Impact of Minor Infrastructure Projects in Comparison to Regional Growth Fund Grants and Loans	To follow up on the piece of work carried out jointly between the Council and New Economy to analyse the difference between the impact that minor infrastructure projects (such as alleygating schemes and maintenance of roads) and regional growth fund grants and loans targeted at small and medium enterprises on economic issues such as youth employment, jobs and apprenticeships.	Councillor Richard Leese Councillor Sue Murphy	Sara Todd John Holden, New Economy	See October minutes Councillors Simcock and Chappell leading on this work with New Economy
	To include further investigation into the whether the costs of alleygating could be offset by the savings made through prevention of crime, and whether any organisations which would benefit from this could be approached to fund alleygating schemes.	Councillor Bernard Priest		To invite the Chair of Neighbourhoods Scrutiny Committee
The Role of Medical Research in Supporting Economic Growth	To invite Professor Ian Jacobs, Vice-President and Dean of the Faculty of Medical and Human Sciences at Manchester University, to the Committee to provide a presentation on the role that medical research has in supporting economic growth across Greater Manchester.	Councillor Richard Leese	Professor Ian Jacobs	See October 2012 minutes
Impact of the funding cuts to the Third Sector	This report will provide a detailed analysis of the impact of budget reductions to third sector organisations in Manchester. To include: • The impact within the context of both the Council's	Councillor S Murphy	Geoff Little Liz Goodger	To be scheduled for early 2013 See November 2011

	reductions in funding of organisations and funding from alternative sources; • Feedback of organisations on the process by which the Council made the decisions on budgets; • The wider impact on the local economy, skills and employment of these changes.			minutes
Greater Manchester Strategy	To receive a report on the updated Greater Manchester Strategy. The Greater Manchester Strategy is being refreshed by the Greater Manchester Combined Authority following an independent piece of work based on improved economic indicators.	Councillor Richard Leese	Sara Todd Jessica Bowles	To be scheduled following agreement of the refresh by the GMCA See March 2012 minutes
The 'greening' of the Greater Manchester Strategy	To request a report on the ways in which the Greater Manchester Strategy takes account of environmental issues. To receive once the refresh of the Greater Manchester Strategy has been completed.	Councillor Richard Leese	Angela Harrington Richard Sharland	See June 2012 minutes.
Links between businesses and education	To look at the links between businesses and education in Manchester. To identify places where the links have led to stronger economic growth and to include examples of best practice from around the world. To include how the practices in Manchester are being influenced by such examples of best practice and how they can be improved. To cover the practice in local authority schools,	Councillor Sue Murphy	Angela Harrington	

	academies, further and higher education.			
Update on the Recommendations of the Business Start Up Task and Finish Group	To request a report providing the Committee with an update of the recommendations made by the Business Start Up Task and Finish Group. To include how the recommendations have, where possible, been translated into SMART (specific, measurable, attainable, relevant and timely) targets. To also include an update on the Committee's recommendation that the Council works with the Royal Bank of Scotland and other banks in the region to develop the following ideas: Setting up drop in centres and business hubs to provide easier access for potential applicants for lending to RBS staff and expert advice. Working more closely with the Council in local communities to identify ways to engage with people interested in setting up a business and established businesses which might benefit from working more closely with a bank. To also include information on the support provided to people with disabilities to become self employed and how successful this support is.	Councillor Sue Murphy	Sara Todd Angela Harrington Karin Connell	See the reports and minutes of the Business Start Up Task and Finish Group. See minutes from July 2012 (ESC/12/13) and November 2012 See October 2011 and September 2012 minutes regarding the recommendation on the Royal Bank of Scotland
Corporate Social Responsibility	To request a report on Corporate Social Responsibility (CSR) in Greater Manchester. To look at the ways that major organisations in the city carry out CSR. To include: Barriers to companies having effective CSR	Councillor Richard Leese	Sara Todd Angela Harrington	See November 2012 minutes To invite a representative from the Chamber of

	 Best practice in CSR Particular focus on how companies in Greater Manchester fulfil CSR in terms of recruiting apprenticeships, employing local people and paying a living wage. 			Commerce and/or a business with strong CSR.
Manchester Business Survey	To receive a detailed summary of the full analysis of the Manchester Business Survey when it is available.	Councillor Richard Leese	Sara Todd Angela Harrington	See November 2012 minutes
Skills and Employment Partnership Action Plan	To consider the Greater Manchester Skills and Employment Partnership action plan once it has been developed, following the piece of work they are carrying out to collect information on employment of local people and the skills.	Councillor Sue Murphy	Sara Todd	See November 2012 minutes
Greater Manchester Enterprise Zone	To receive information on the impact of the Greater Manchester Enterprise Zone at Airport City, when appropriate.	Councillor Richard Leese	Jessica Bowles	See December 2012 minutes
Accessing Economic Benefits – follow up	To receive a follow up report which provides details of the outcomes of initiatives that were discussed in the report the Committee received in December 2012.	Councillor Richard Leese	Sara Todd Angela Harrington	See December 2012 minutes
Apprenticeships – learning from other cities	To undertake an investigation into other cities which have higher numbers of apprenticeships than Manchester. To focus on two cities: Birmingham and Sheffield To consider what they do differently to encourage employers to create apprenticeships and young people to access them.	Councillor Sue Murphy	Angela Harrington	See December 2012 minutes
Affordable Credit	To receive a report following up the item on affordable credit that the Committee considered in December 2012, to investigate ways in which the Council can improve the situation regarding accessing affordable credit for Manchester residents. To consider lobbying Members of Parliament and the government to change the law; as well as ways in which the Council can	Councillor Sue Murphy	Mark Rainey	See December 2012 minutes

	mitigate the impact of high interest loans in the city. To include consideration of whether the Council could support a scheme to provide vouchers for credit unions for residents.			
District Centre Policy	To consider how the Council can take a more holistic approach to the policy of district centres to ensure that local issues are taken account, particularly in planning and licensing decisions. To focus on different types of businesses that can have a detrimental impact on a district centre, including hot food outlets, off licenses, businesses offering very high interest loans, shisha bars, betting shops. To consider the health implications that some of these businesses have. To also consider how communications between the Planning and Licensing departments can be improved to support this policy effectively.	Councillor Richard Leese Councillor Nigel Murphy Councillor Jim Battle	Jessica Bowles Angela Harrington Jenette Hicks James Shuttleworth	See January 2013 minutes To invite the Chairs of the Neighbourhoods and Health Scrutiny Committees